

April 16, 2019

Alliance CM
Attn: John Glover
300 E. John Carpenter Freeway
Irving, TX 75062

Dear John:

Re: Letter of Bonding - Bluebook
Alliance CM

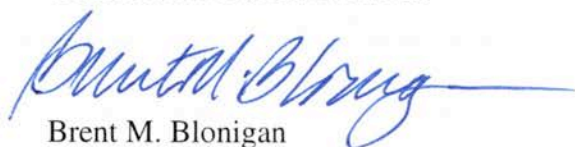
In response to your request specific to the receipt of a Letter of Bonding, Alliance CM continues to be capable of bonding projects up to \$5,000,000 with a work program up to \$10,000,000. Larger projects and work programs would be considered.

As an intermediary, Alliance CM has been a client of Grayhawk Companies for fifteen years. During that time, Alliance CM has had steady growth and profitability. The surety company is Developers Surety & Indemnity Co. They have an AM Best rating of A+. They are properly listed on the US Treasury Circular #570.

In good faith, this letter is being provided. Any commitment on the part of the surety company would possibly be contingent on the review of appropriate subcontract agreements, bid results, and scope of work. However, this letter is very clear that Alliance CM is very financially and experientially qualified.

If you have any questions, please do not hesitate to call.

Respectfully,
GRAYHAWK COMPANIES



Brent M. Blonigan
Sr. Vice President/Bond Manager



THE GRAYHAWK
companies

1820 N. Greenville Ave., Ste 200 | Richardson, TX 75081
Phone: 972-671-9105 | Fax: 972-671-9804 | Toll Free: 888-509-5559

POWER OF ATTORNEY FOR
DEVELOPERS SURETY AND INDEMNITY COMPANY
PO Box 19725, IRVINE, CA 92623 (949) 263-3300

KNOW ALL BY THESE PRESENTS that except as expressly limited, DEVELOPERS SURETY AND INDEMNITY COMPANY, does hereby make, constitute and appoint:
Brent M. Blonigan, Robert J. Dreiling, Kara Pierce, Raul F. Campa, jointly or severally

as its true and lawful Attorney(s)-in-Fact, to make, execute, deliver and acknowledge, for and on behalf of said corporation, as surety, bonds, undertakings and contracts of suretyship giving and granting unto said Attorney(s)-in-Fact full power and authority to do and to perform every act necessary, requisite or proper to be done in connection therewith as said corporation could do, but reserving to said corporation full power of substitution and revocation, and all of the acts of said Attorney(s)-in-Fact, pursuant to these presents, are hereby ratified and confirmed.

This Power of Attorney is granted and is signed by facsimile under and by authority of the following resolutions adopted by the Board of Directors of DEVELOPERS SURETY AND INDEMNITY COMPANY, effective as of January 1st, 2008.

RESOLVED, that a combination of any two of the Chairman of the Board, the President, Executive Vice-President, Senior Vice-President or Vice-President of the corporation be, and that each of them hereby is, authorized to execute this Power of Attorney, qualifying the attorney(s) named in the Power of Attorney to execute, on behalf of the corporation, bonds, undertakings and contracts of suretyship; and that the Secretary or any Assistant Secretary of the corporation be, and each of them hereby is, authorized to attest the execution of any such Power of Attorney.

RESOLVED, FURTHER, that the signatures of such officers may be affixed to any such Power of Attorney or to any certificate relating thereto by facsimile, and any such Power of Attorney or certificate bearing such facsimile signatures shall be valid and binding upon the corporation when so affixed and in the future with respect to any bond, undertaking or contract of suretyship to which it is attached.

IN WITNESS WHEREOF, DEVELOPERS SURETY AND INDEMNITY COMPANY has caused these presents to be signed by its officers and attested by its Secretary or Assistant Secretary this 4th day of October, 2018.

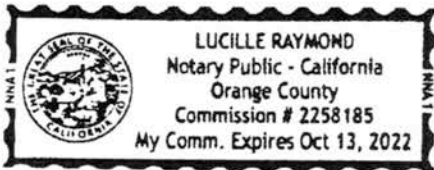
By: Daniel Young
Daniel Young, Senior Vice-President
By: Mark Lansdon
Mark Lansdon, Vice-President



A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California
County of Orange

On October 4, 2018 before me, Lucille Raymond, Notary Public
Date Here Insert Name and Title of the Officer
personally appeared Daniel Young and Mark Lansdon
Name(s) of Signer(s)



Place Notary Seal Above

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Signature

Lucille Raymond
Lucille Raymond, Notary Public

CERTIFICATE

The undersigned, as Secretary or Assistant Secretary of DEVELOPERS SURETY AND INDEMNITY COMPANY, does hereby certify that the foregoing Power of Attorney remains in full force and has not been revoked and, furthermore, that the provisions of the resolutions of the Board of Directors of said corporation set forth in the Power of Attorney are in force as of the date of this Certificate.

This Certificate is executed in the City of Irvine, California, this _____ day of _____

By: Cassie J. Berrisford
Cassie J. Berrisford, Assistant Secretary

